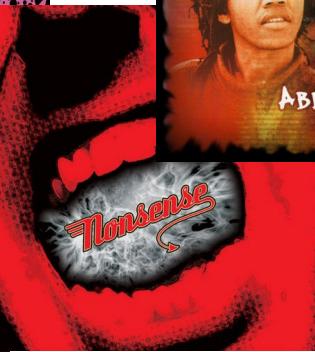
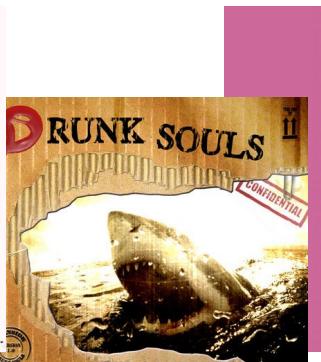
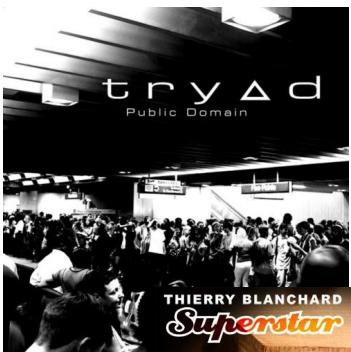




jamendo

open your ears



Fresh, free & legal music in the digital age.

Sylvain ZIMMER

Founder, CTO

www.sylvainzimmer.com
sylvain@jamendo.com

A bit of history...



1985: Richard Stallman, Free Software.

1991: Linus Torvalds, Linux



20 years later : a new economy in the software world



redhat.

Red Hat makes \$200M in sales for an estimated profit of \$45M in 2005



Firefox is reaching 15% market share

70% of the web servers use free software



SuSe bougth \$200M by Novell in 2004



Meanwhile, in the « Content » world...



2002: Lawrence Lessig, Creative Commons.



2006: Pearl Jam release their new music video under a Creative Commons license.



What's next ?

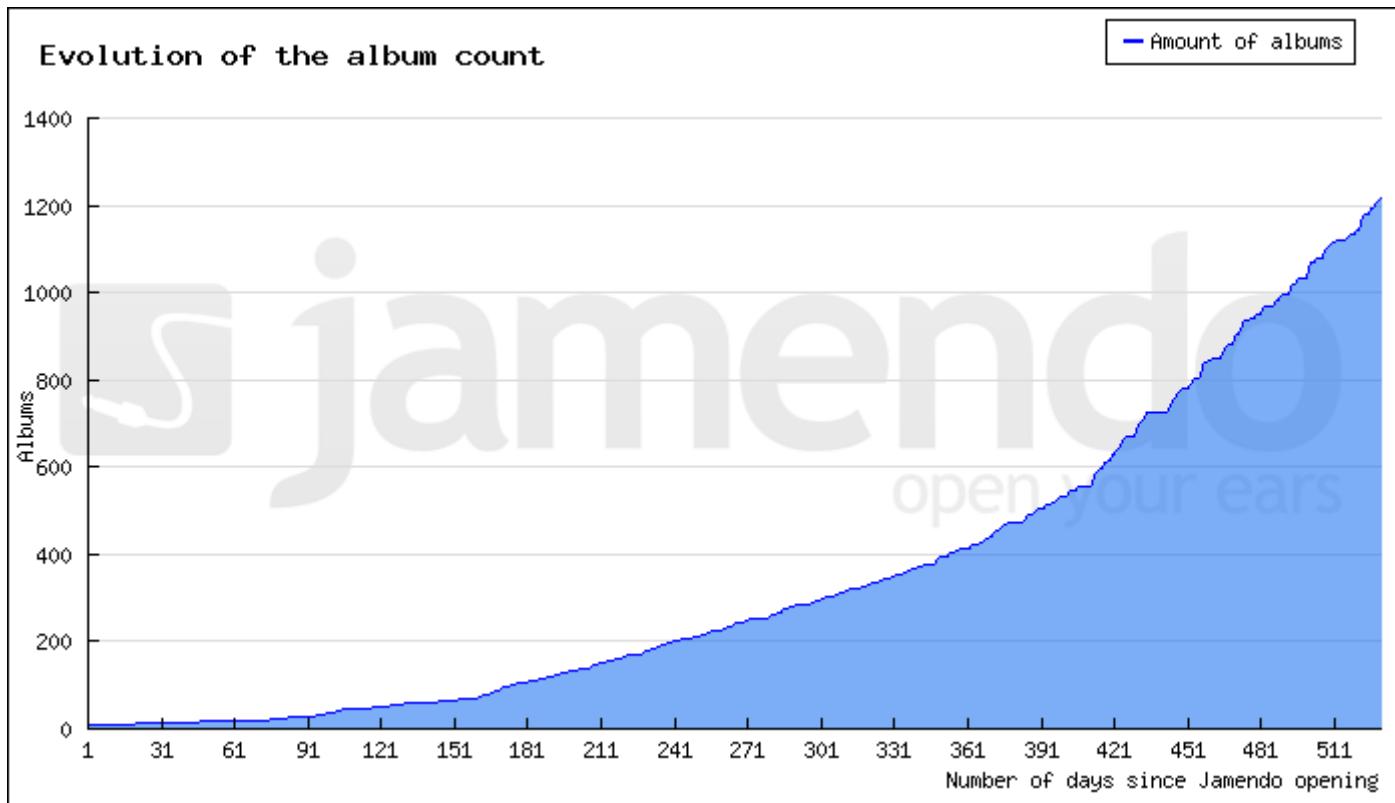
- ¤ « Common content » is growing fast.
- ¤ Market share is still marginal
- ¤ There is a need for Free & Open Content, **NOW!**
- ¤ Internet access, everywhere. Radio 2.0
- ¤ Recording an album with decent audio quality :
 - ➔ 1980: \$5,000
 - ➔ 2006: \$100

Enter jamendo

- ❑ Artists upload their album for free, with a CC license
- ❑ Fans download them with Peer-to-Peer tools
- ❑ ~~DRM, Restrictions, Fees.~~ **OPENNESS !**
- ❑ Share music!
 - ➔ Reviews, Forums, Blogs
 - ➔ P2P, Concerts, Events

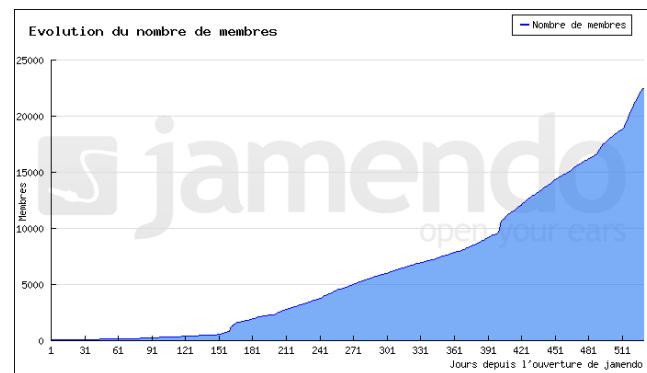
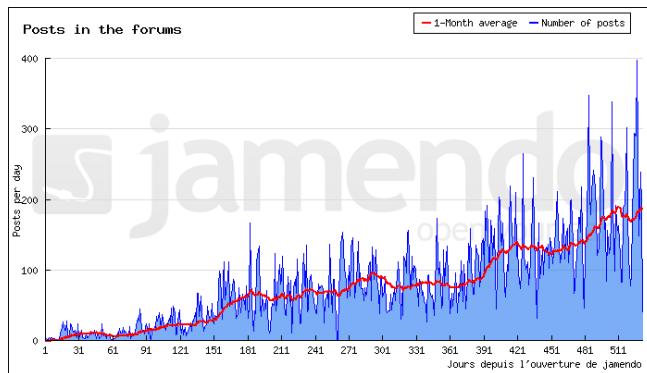


2 years later



2 years later

- ⌚ 1 200 albums, +10/day
- ⌚ ~ 1M album downloads on BitTorrent + eMule
- ⌚ 23 000 active users
- ⌚ 4 official languages, 6 ongoing translations



What I'm going to talk about ;-)

- ❑ Why Open Content matters
- ❑ HOWTO : Business + Open Content
- ❑ Lessons we learned
- ❑ Questions?

Why Open Content matters

- ☐ Easy access

Why Open Content matters

❑ Easy access

➔ Avoid bloat on the website. Clean, simple design = Openness.

Music > Lonah - Pièces

Nickname Password OK
[Register now!](#) / [Forgot password ?](#)

[Tags](#)

[Albums](#)

[Artists](#)

[Concerts](#)

[Reviews](#)

[RSS feeds](#)

[Jamendo spy](#)



[Download this album](#) (Doesn't work ? More information...)

Peer-To-Peer network : BitTorrent

Audio encoding : MP3 (~200Kbps)

[Download this album](#)



[Spread this album](#)

You can easily display this album on your website or blog to allow people to discover it !



[Write a review](#)

After listening to this album, you may have some comments, and an average mark to give !

#	Track name	Duration	Listen in	MP3 64k
1	Artiste	4:46		
2	Catin d'harmonie	5:11		
3	Paris la mort	3:57		
4	Crepuscule intro	1:10		
5	Crepuscule	4:20		
6	Les amants de cristal	5:54		
7	Les effacés	4:05		
8	Fractale	3:47		
9	Keep walking	3:33		
10	Smoking	4:06		
11	Ombre	5:47		
12	Visage d'ébène	5:04		
		Total	51:40	Listen to the entire album

Album tags

[What is a tag ?](#)

album altiplano **atmospheric** chanson chansonatexte chansonfrancaise
 courdesmiracles culte divin electronica electropop excellent feminin french
 melancolic piano poesie **poetique pop rock** rockfrancais sensible stupefiant

Did you like this album ?



[Support this artist](#)

We invite you to make a direct donation to Lonah with PayPal to support him and help keep his music free.

Beta gesucht?

Motorräder von Beta jetzt günstig kaufen!

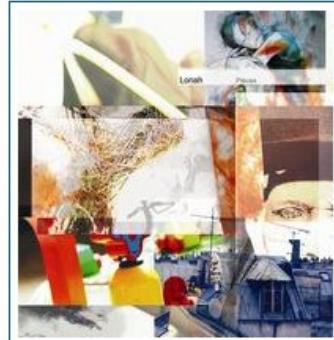
[Ads by Google](#)**Beta**

Beta Inscription gratuite & sans risque.

[Advertise on this site](#)

Music > Lonah - Pièces

Tags
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SOME RIGHTS RESERVED		XHTML PODCAST	Total	51:40
				Listen to the entire album

Why Open Content matters

§ Easy access

- ➔ Avoid bloat on the website. Clean, simple design = Openness.
- ➔ Open standards (MP3, Ogg Vorbis, FLAC)



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- ➔ Useful & documented API



Why Open Content matters

§ Easy access

- ➔ Avoid bloat on the website. Clean simple design = Openness.
- ➔ Open standards (MP3, Ogg Vorbis, FLAC)
- ➔ Useful & documented API
- ➔ Innovation, mash-ups



Why Open Content matters

§ Architecture of participation

Why Open Content matters

§ Architecture of participation

→ Open Content stimulates communities

Why Open Content matters

§ Architecture of participation

- ➔ Open Content stimulates communities
- ➔ « Power users », moderators

Why Open Content matters

§ Architecture of participation

- ➔ Open Content stimulates communities
- ➔ « Power users », moderators
- ➔ For a company : benign dictatorship, accept/request feedback

What I'm going to talk about ;-)

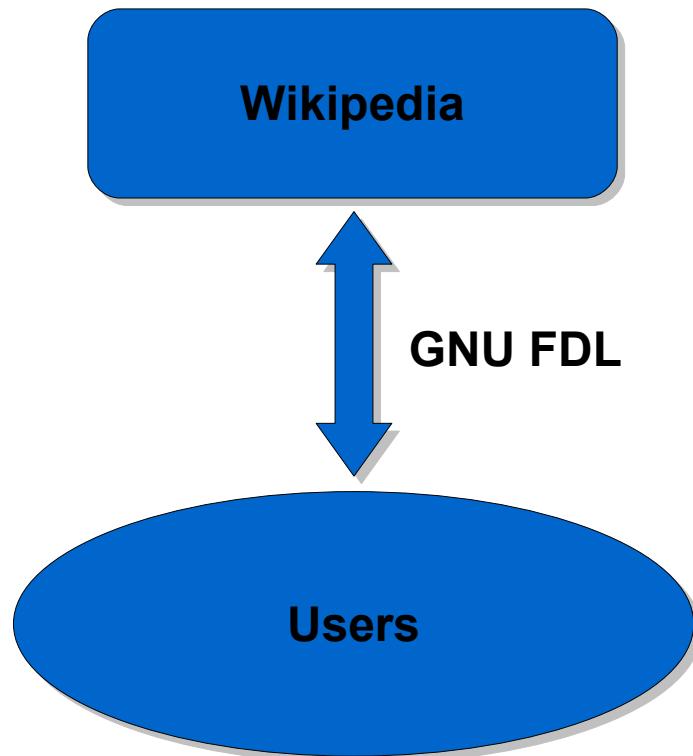
- ❑ ~~Why Open Content matters~~
- ❑ HOWTO : Business + Open Content
- ❑ Lessons we learned
- ❑ Questions?

HOWTO : Business + Open Content

- A new licensing model

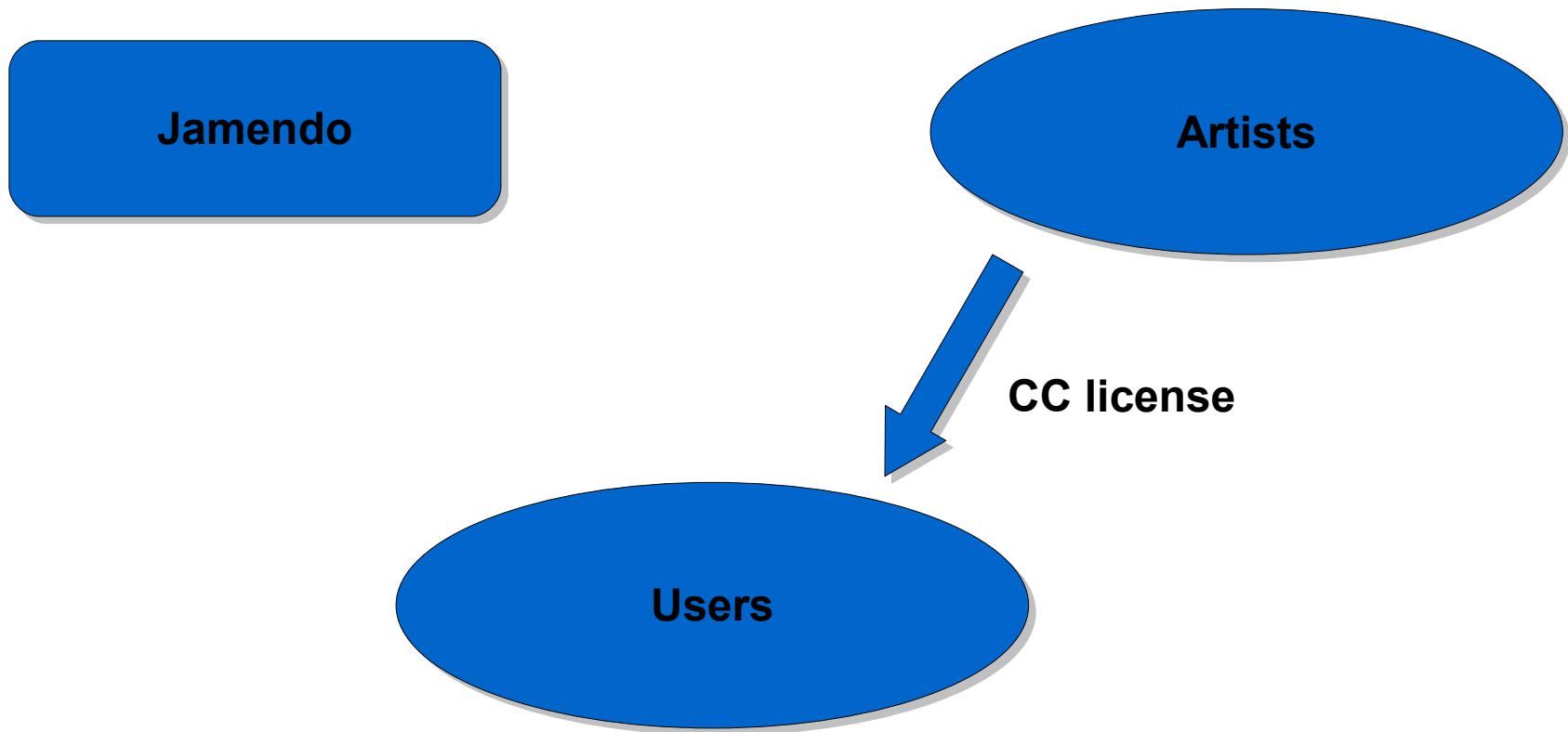
HOWTO : Business + Open Content

- ▣ A new licensing model



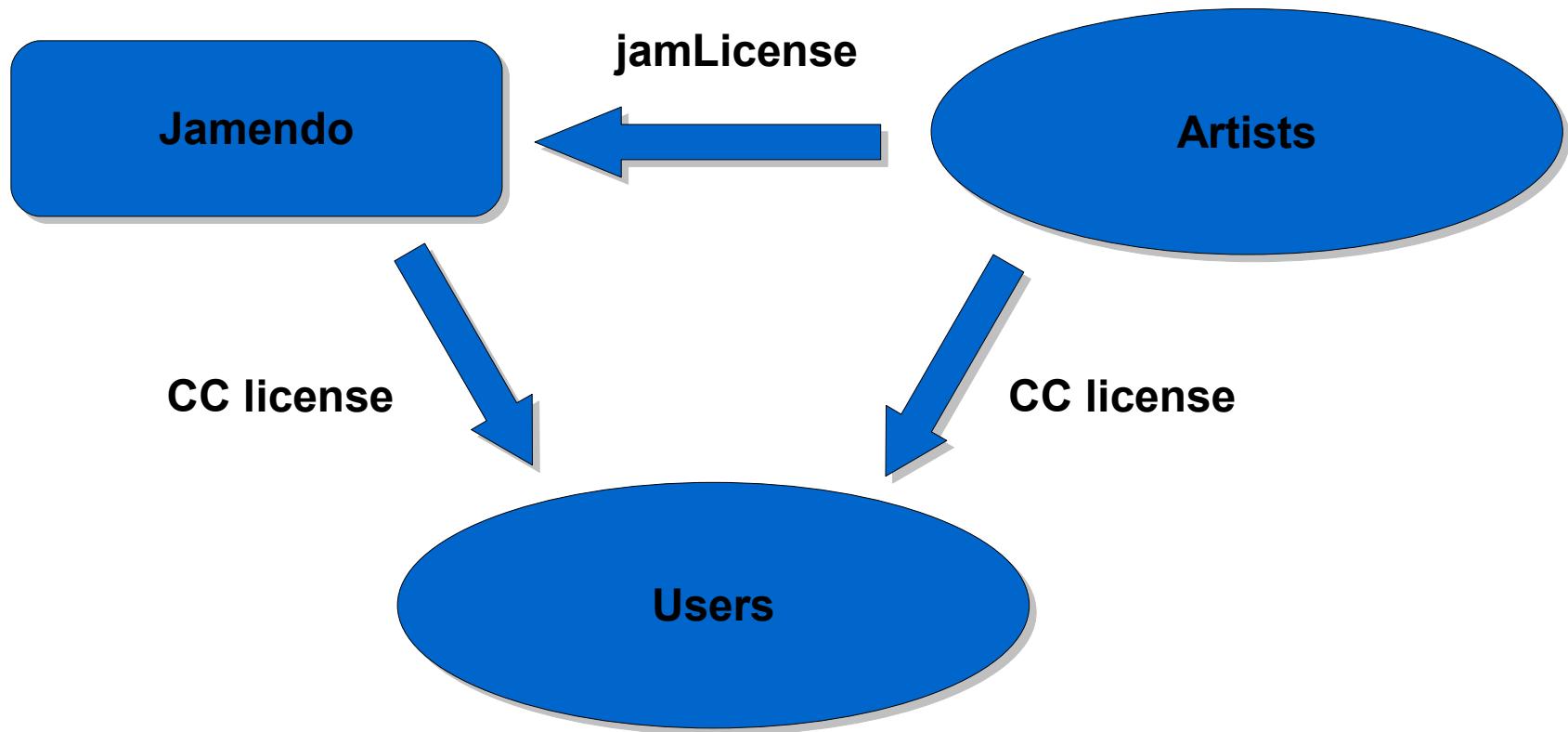
HOWTO : Business + Open Content

- A new licensing model



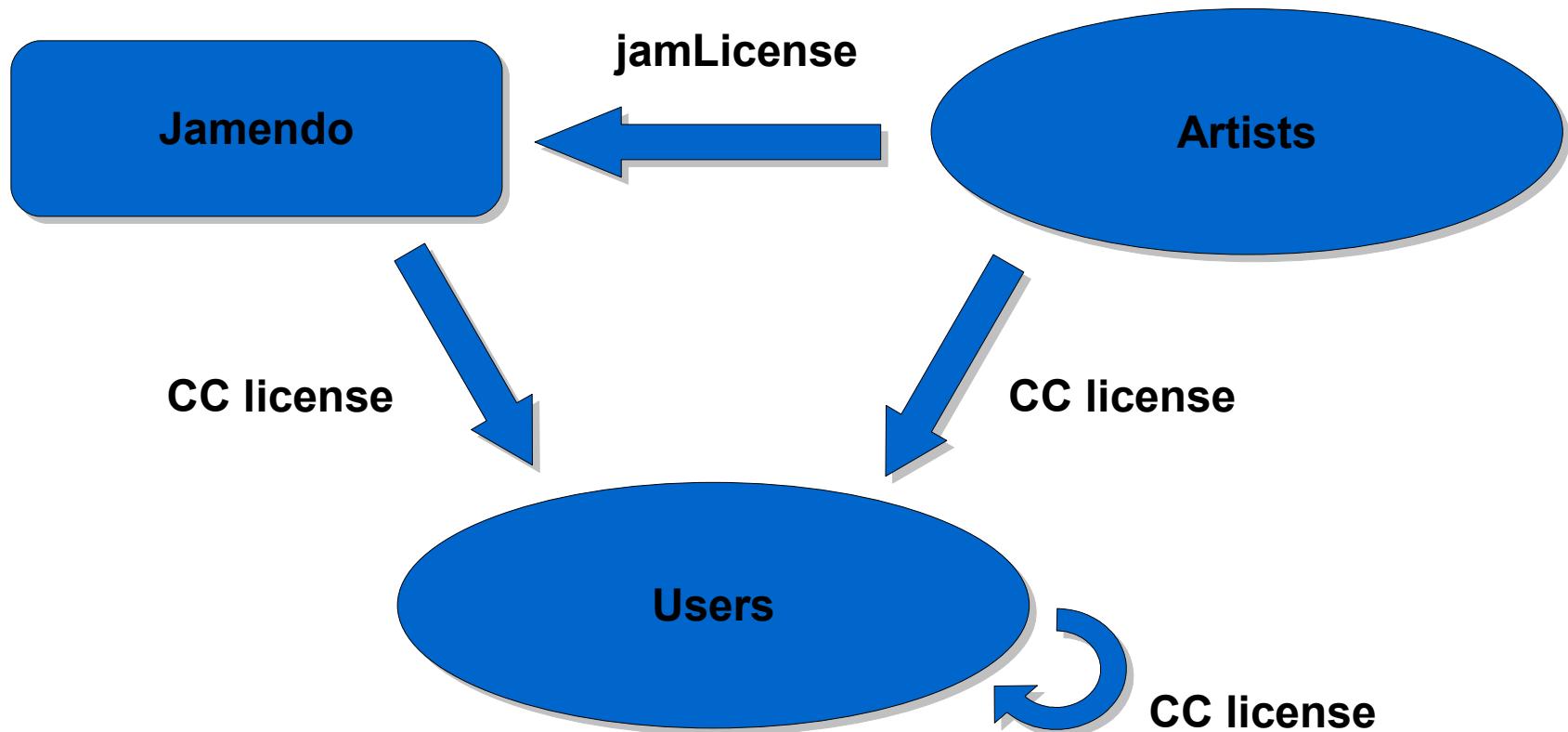
HOWTO : Business + Open Content

§ A new licensing model



HOWTO : Business + Open Content

§ A new licensing model



HOWTO : Business + Open Content

↳ jamLicense

- ➔ Non-exclusive
- ➔ Artists are free to quit when they want
- ➔ Modular
 - Level 1 (mandatory) : Allow use on jamendo.com (with ads)
 - Level 2 : Allow donations on jamendo.com
 - Level 3 : Third-party licensing
 - Level 4 : ??

HOWTO : Business + Open Content

⌚ Where is the value?

HOWTO : Business + Open Content

⌚ Where is the value?

→ Content ?

HOWTO : Business + Open Content

⌚ Where is the value?

→ Content ?

HOWTO : Business + Open Content

⌚ Where is the value?

➔ ~~Content~~ ?

➔ Control ?

HOWTO : Business + Open Content

⌚ Where is the value?

➔ ~~Content~~?

➔ ~~Control~~?

HOWTO : Business + Open Content

Where is the value?

→ Content?

→ Control?

→ Brand

HOWTO : Business + Open Content

Where is the value?

→ Content?

→ Control?

→ Brand

→ Access

HOWTO : Business + Open Content

Where is the value?

→ Content?

→ Control?

→ Brand

→ Access

→ Services

HOWTO : Business + Open Content

Where is the value?

→ Content?

→ Control?

→ Brand

→ Access

→ Services

→ Simplicity

HOWTO : Business + Open Content

¤ Monetizing the value

HOWTO : Business + Open Content

¤ Monetizing the value

➔ Reach a critical mass

HOWTO : Business + Open Content

¤ Monetizing the value

- ➔ Reach a critical mass
- ➔ Don't be overconfident

HOWTO : Business + Open Content

¤ Monetizing the value

- ➔ Reach a critical mass
- ➔ Don't be overconfident
- ➔ Stay focused

HOWTO : Business + Open Content

¤ Monetizing the value

- ➔ Reach a critical mass
- ➔ Don't be overconfident
- ➔ Stay focused
- ➔ Keep costs low : P2P, free software, small teams

HOWTO : Business + Open Content

¤ Monetizing the value

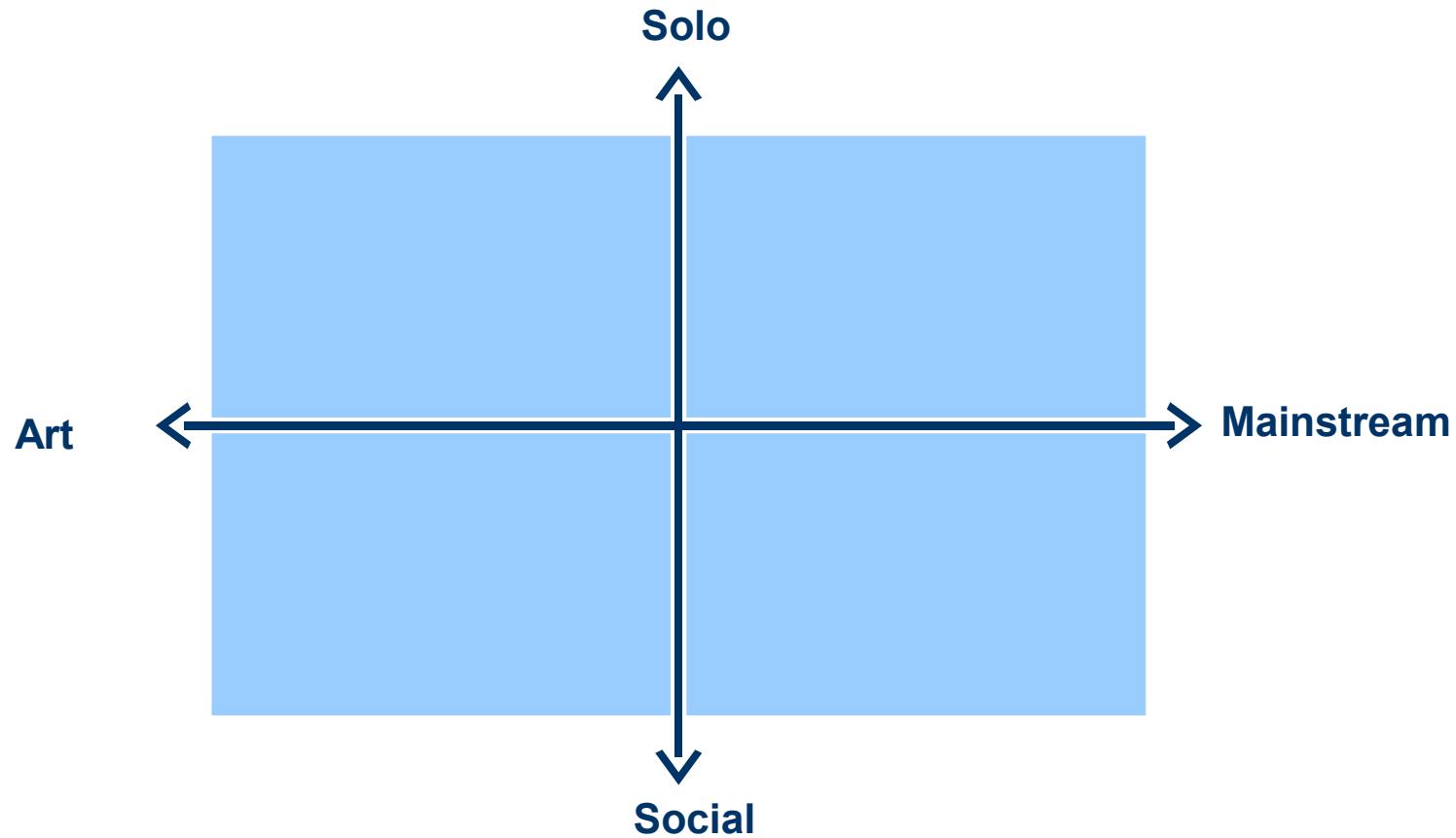
- ➔ Reach a critical mass
- ➔ Don't be overconfident
- ➔ Stay focused
- ➔ Keep costs low : P2P, free software, small teams
- ➔ Implicate users

HOWTO : Business + Open Content

Market positioning

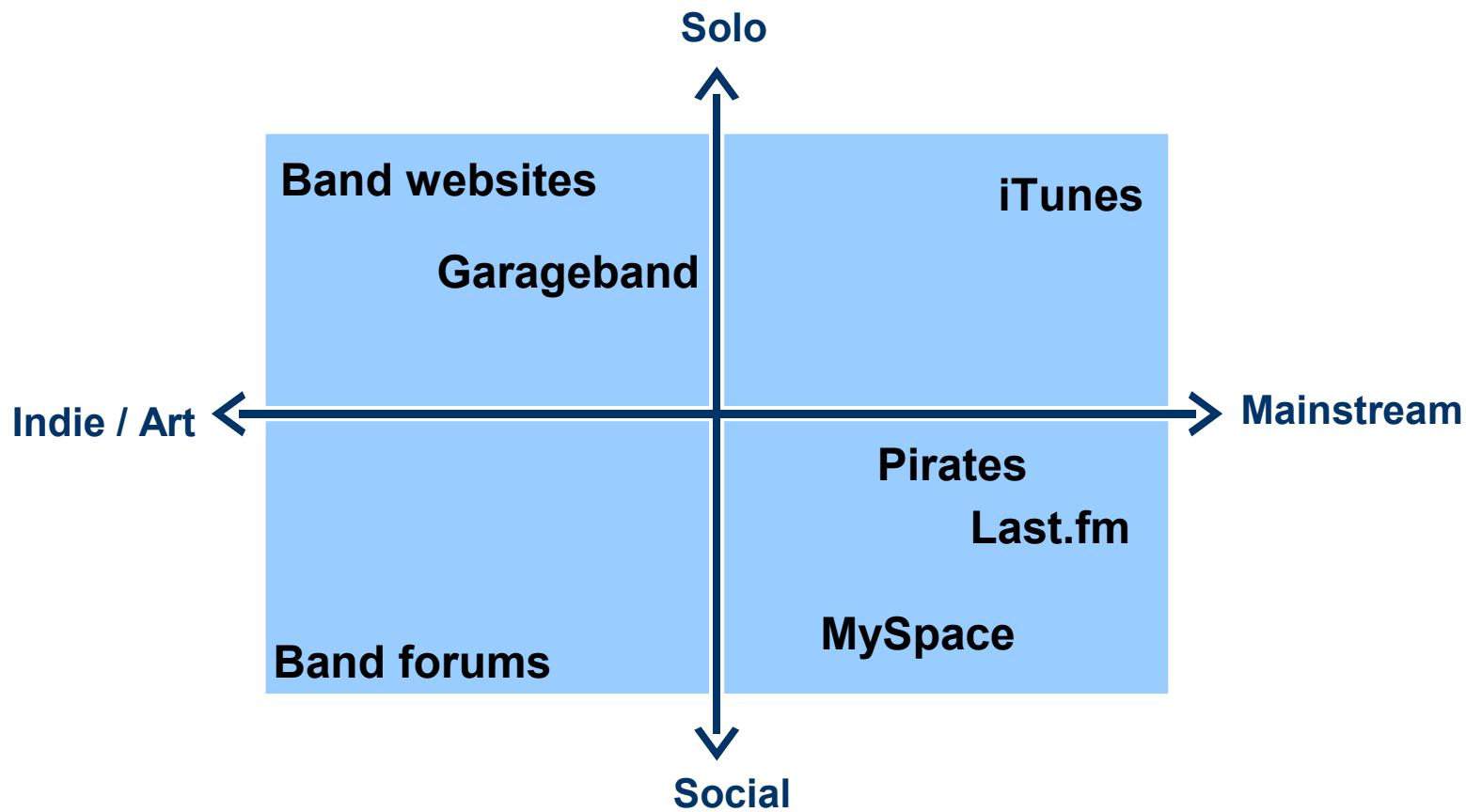
HOWTO : Business + Open Content

Market positioning



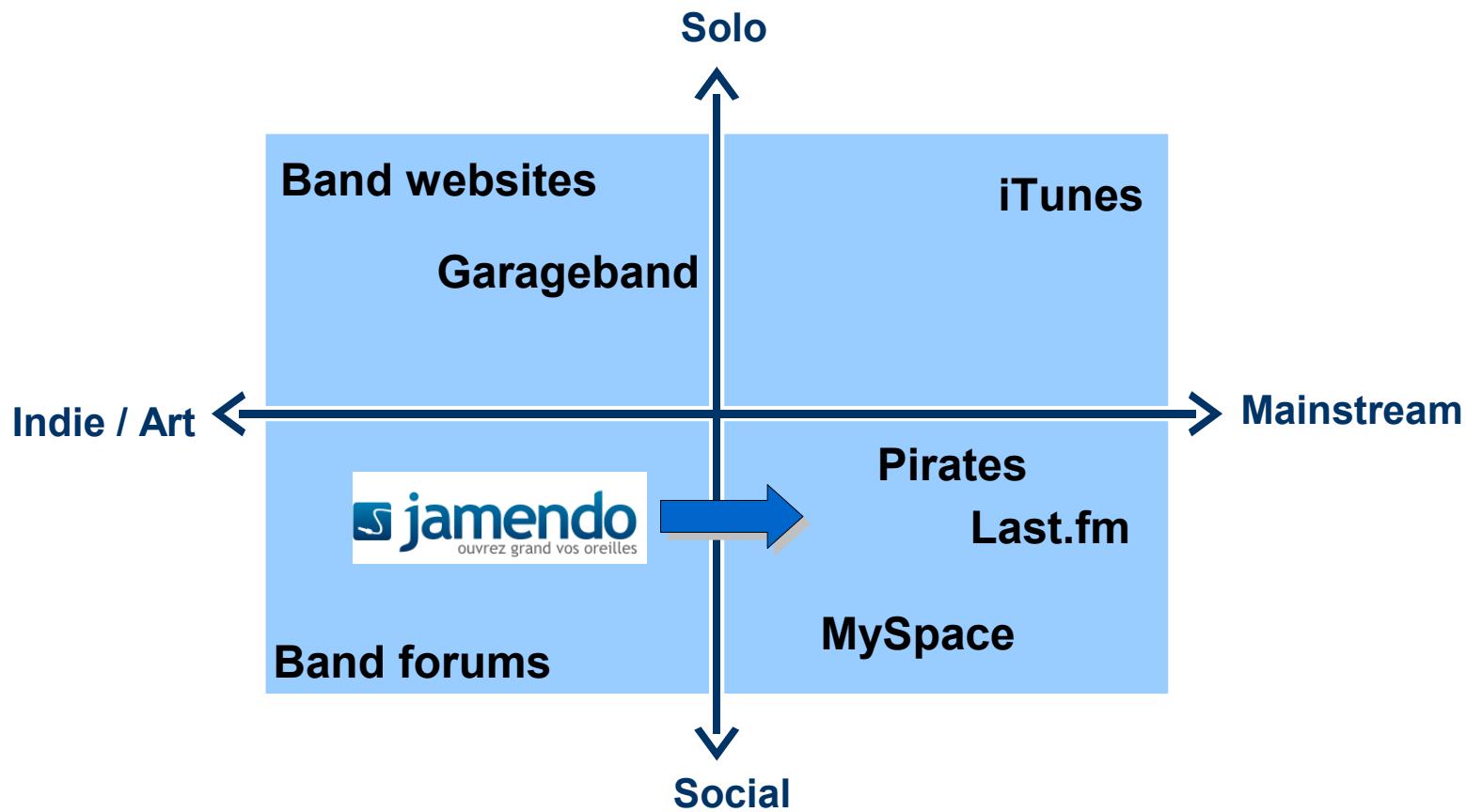
HOWTO : Business + Open Content

Market positioning



HOWTO : Business + Open Content

Market positioning



HOWTO : Business + Open Content

☒ Defining the target audience

HOWTO : Business + Open Content

§ Defining the target audience

→ Age / Sex

HOWTO : Business + Open Content

§ Defining the target audience

- ➔ Age / Sex
- ➔ Advanced users / Newbies

HOWTO : Business + Open Content

§ Defining the target audience

- ➔ Age / Sex
- ➔ Advanced users / Newbies
- ➔ Interests

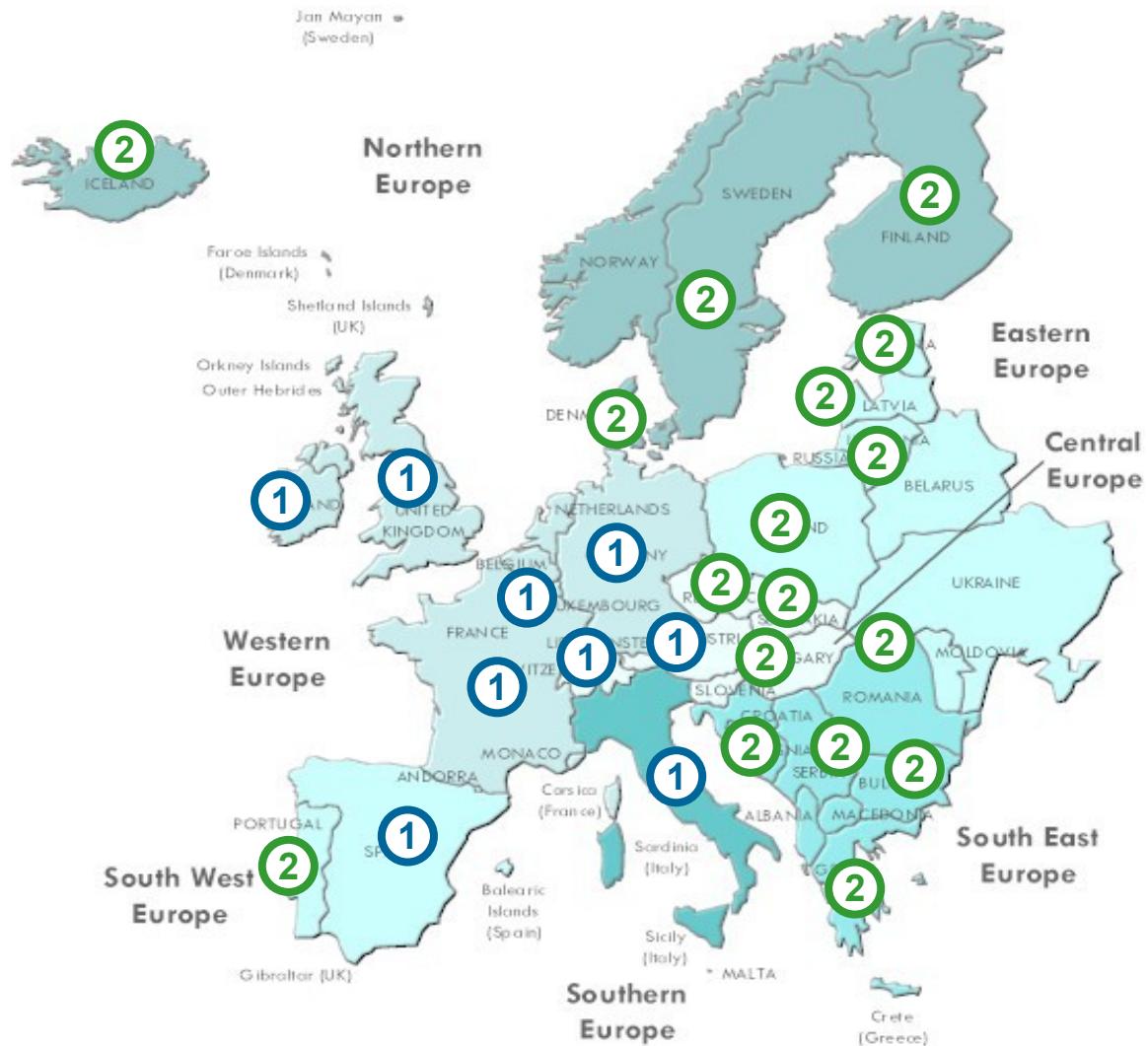
HOWTO : Business + Open Content

§ Defining the target audience

- ➔ Age / Sex
- ➔ Advanced users / Newbies
- ➔ Interests
- ➔ Location / Language

Jamendo target countries

- ① Phase 1
- ② Phase 2



What I'm going to talk about ;-)

- ❑ ~~Why Open Content matters~~
- ❑ ~~HOWTO : Business + Open Content~~
- ❑ Lessons we learned
- ❑ Questions?

Lessons we learned

- Stay focused on what you do best

Lessons we learned

- ☒ Stay focused on what you do best
- ☒ Be reactive with the community

Lessons we learned

- ☒ Stay focused on what you do best
- ☒ Be reactive with the community
- ☒ Remove bottlenecks in the publication process

Lessons we learned

- ↳ Stay focused on what you do best
- ↳ Be reactive with the community
- ↳ Remove bottlenecks in the publication process
- ↳ i18n !



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open your ears

Thanks for your attention!

See you soon on www.jamendo.com ;-)